

- D. of Sci in Economics (Central Economics and Mathematics Institute, Russian Academy of Science, 2011, thesis topic "Institutions and Institutional Design in Space Activities");
- PhD (Moscow Aviation Institute, 2003, spacecraft design issues with consideration of economic factors);
- Spacecraft engineer (Moscow Aviation Institute, 1994)

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## Experience



**2020-2022:** Managing Director, Sber Research and Innovation Center



ROSCOSMOS

**2014-2018:** Director, Roscosmos/United Rocket and Space Co. Research and Analysis Center



**2011-2014:** Deputy Director, Skolkovo Foundation Space Cluster



**2005-2011:** Research positions in TsNIIMash, Roscosmos lead research institute

# **Teaching / Lecturing**







Moscow State University

Skoltech University

International Space University







Moscow Institute for Physics and Technology

RUDN University

Moscow Aviation Institute

### **Major Publications**

- Payson, D. New Space and Newest Space // Outer Space Future for Humankind: Issues of Law and Policy. Vol.26 in Essential Ail and Space Law series / The Hague: Eleven, 2021. - 460 p. - pp.31-50. URL: https://www.boomdenhaag.nl/en/webshop/outer-space-future-for-humankind
- Payson D., Frolov I. Multi-Level Structure of The International Space Market and Analysis of Labor Productivity in the Rocket and Space Industry //Cosmic Research. 2020. vol. 58. No 3. pp. 218-226. URL: https://www.researchgate.net/publication/341908299\_Multi-Level\_Structure\_of\_the\_International\_Space\_Market\_and\_Analysis\_of\_Labor\_Productivity\_in\_the\_Rock et\_and\_Space\_Industry
- 3. Payson D. et al. The Mishin Diaries, A New Significant Primary Source of Space History Information // Acta Astronautica.2016. v.123. pp.192-199. https://www.sciencedirect.com/science/article/abs/pii/S0094576515302551
- Payson, D., Davidian, K. Transition of the Russian rocket and space industry // New Space. 2015. vol. 3, No.1, pp. 59-67. URL: https://www.liebertpub.com/doi/10.1089/space.2014.0028
- Payson, D., Makarov, Yu. Russian Space Programs and Industry: Defining the New Institutions for New Conditions //Space Policy. 2009. T. 25. № 2. C. 90-98. URL: https://www.sciencedirect.com/science/article/abs/pii/S026596460900023X
- Payson D.B. Peculiarities of the application of the category of public good to the analysis of performance and institutional design of space activity // Theoretical and Applied Economics. - 2018. - № 4. - C. 1-20. URL: https://e-notabene.ru/etc/article\_27646.html (in Russian)
- Payson D.B. Space Activity: Evolution, Organization, Institutions M. : Book House LIBROCOM, 2010, 2nd ed. 2013. - 312 p. (in Russian).
- 8. Payson D.B. Technical policy of creation of space segment of satellite communication systems. -Moscow, MAI, 2005 - 100 p. (in Russian)

# **Research Sphere**

- Institutions and institutional design of space activities.
- Space program management
- Public-private partnership.
- Structure of space markets and value chains.
- Public good theory as applied to fundamental science and space activity.
- Structural reforms of industries.
- Economics of innovation.
- Space history.

RSCI - 84, Hirsch 11 | WoS - 9, Hirsch 2 | Scopus - 18, Hirsch 3

### **Questions for the Space Economics**

- 1. Space products and services market structure, **borders** and double counting
- 2. Nature and specifics of the complex productive functions with the heterogenous products including the public goods.
- 3. Public good measurability / quantification

(megascience and space exploration economical measurement).

- 4. Efficiency criteria for the complex industry/government architecture solutions.
- 5. Incentives and drivers in the public/private environment

# **My Courses**

### **Space Exploration Primer** (Introduction history-based course)

- 1. The Beginning. First rockets and satellites
- 2. Humans in space. Space Race starts
- 3. Golden Age of 1960's
- 4. Moon Race
- 5. Space settlements: first orbital stations
- 6. Big crossroad. Salyuts and Space Shuttle
- 7. Golden Fall. Buran and Mir
- 8. Big space science. Robotic Solar System exploration
- 9. Science and applications in the Earth orbit
- 10. International space station
- 11. Future of the space exploration
- 12. Where is the entrance? Starting the space career

http://press.cosmos.ru/istoriya-i-praktika-kosm-deyat-kurs-payson https://www.youtube.com/playlist?list=PLHCBGdx6NxTuZEjAnQMUR6o2XMwZKXuWI 8

### Basics of the Space Activities (13 Master level lectures)

- 1. Course intro, definitions and principles.
- 2. Space activities' goals and products, private and public goods.
- 3. Space actors. Industry/Academia/Government. Public and private involvement. PPP and New Space.
- 4. Space industry. International status, dynamics and prospects.
- 5. Space law and regulations.
- 6. Space programs, planning and strategies.
- 7. Space economics. Industry structure. Value chains. Research challenges.
- 8. Space history overview.
- 9. Space activities of the major global actors: US, ESA/EU, China, India
- 10. Russian space activities
- 11. International space market structure, figures and trends.
- 12. New Space phenomenon and private enterprises.
- 13. Space activities in the Century XXI: issues, problems, prospects

### http://www.payson.ru/msu2020-2021/index2021.html

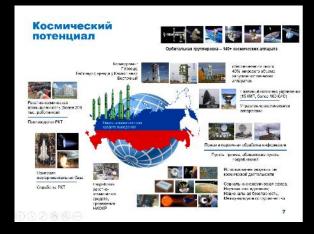
#### Космонавтика

- Для чего нужна
- Как развивалась
- Где вход?

Дмитрий Борисович Пайсон dpayson@mail.ru

http://www.payson.ru





#### Начало ракетно-космической промышленности





Космонтатика. Лекции 1. Пачало

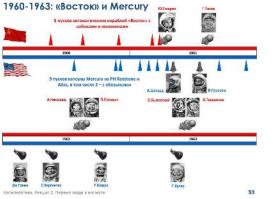
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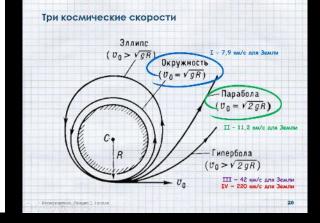




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#### Владимир Николаевич Челомей (1914—1984)



CODA SP - Космонаетния, Лекция 3. Золотой век

#### Боевая раскраска

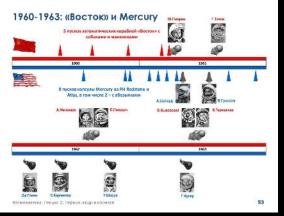
• Зачем зубы, пасти и красота боевым самолетам – понятно. А зачем шашечки и полосы наносят на ракеты-носители?



Восмонавтика, Лекция 3, Начало

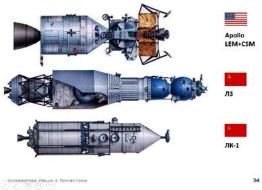


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#### Реанимация

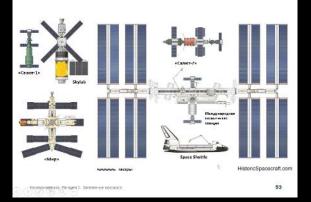


11 февраля 1955 года из-за ошибки управления станция «Салют 7» оказалась обесточе нюй и потеряла связы с Землей. Программу полотов изменили. В Джанибеков и В.Саритых стали готовиться к полету к мертоой станции.

Восмонавтика. Лекцип С. Большая развилка

African Strange r. Basserie 11.12.81 to 20.02.02 - 19-19-19-19 ers. Borra J.S. - Spen Toton a spectra + Marrie and Training and Пазерный дальномер ЛПР-1 (parez

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#### Curiosity, Opportunity и Spirit



Космонгатика, Лекция В. Большая кослическая наука

55









Космонавтика. Лекциг 7, Золотал осень

### Grand Crossroads: Drivers and Springs of the Major Space Program Decisions



Космическая гонка: взгляд на опыт великого технологического противостояния 50 лет спустя

# SPACE RACE: A LOOK AT THE GREAT TECHNOLOGY CONFRONTATION

2 hour lecture about key issues and decisions that led to the Soviet Union's lost in the Moon Race



#### THE END OF THE SPACE RACE: PREVENTING THE STRATEGIC SUDENNESS

2 hour lecture about Energia-Buran program roots and destiny

Конец космической гонки: предотвращая стратегическую внезапность